



Transit X presents a preliminary proposal for a sustainable micro-rail network a fleet of automated electric vehicles (pods) for passengers and freight on a local and regional podway providing equitable public transportation for

Lubango, Angola

This proposal is downloadable at transitx.com/proposals/Transit X for Lubango,Angola.pdf

High capacity · High speed · Nonstop · 24/7 Solar powered · Zero Wait · Door-to-door · Resilient

A companion Transit X Handbook is available at transitx.com/transitxhandbook.pdf

66 km network with 2,879 pods

85% of population within 5 min. of a stop

Nonstop 72 km/h service to 70 stops



Transit X proposes to finance, build and operate a sustainable microrail podway to carry passengers and freight for Lubango that makes the Transit X service convenient to 85% of the population.

Transit X efficiently services both suburbs and cities and provides for a higher quality of life. See transitx.com for more details. This 3-minute video (transitx.com/ video) describes our innovative solution.

Major benefits

- · Reduce congestion
- · Provide parking relief
- Reduce pollution
- · Improve safety

The Transit X Handbook (<u>transitx.com/</u> <u>transitxhandbook.pdf</u>) answers many questions about our service, the company, our technology, and the way we address: congestion, parking, road safety, pedestrian safety, ADA compliance, sustainability, fares,



solar+storage, construction, aesthetics, operations, economic development, quality of service, security, station footprint, equitability, carbon footprint, transit integration, resiliency, reliability, rights-of-way, and open space.

Congestion, parking, pollution, and safety

Most regions suffer from traffic congestion, limited parking, air pollution, and unsafe roads. Potential solutions are costly, but Transit X can solve these challenges without public funding. Transit X can integrate into the built environment, providing both short term relief and a long term solution.

High Capacity & High Speed

A single track carries 12,000 pods per hour (20,000 to 50,000 passengers per hour). Two boarding areas fit in a single car space and provide 2,000 boardings per hour. For urban commutes, pods trips are 3 times faster than car trips and the high-speed podway provides faster door-to-door trips than air travel for distances of 1,000 miles or less.

Zero Footprint and Minimal Disruption

Transit X features stops that don't interfere with pedestrians or other forms of transportation. We use easements alongside highway and roads and integrate utility lines and poles Non-stop interchanges fit above existing intersections. Factory-built tracks and posts enable fast installation with minimal disruption. There are options for long crossings using bridges or underground tunnels. Posts are typically spaced at 23 m (25 yds).

Low-cost Infrastructure & equitable fares

Transit X does not require government funding because our revenue from fares, freight, and advertising is greater than our costs. We have reduced or eliminated many costs of transportation including the cost of materials, land, construction, fuel, debt service, and labor. Our projects are typically financed by investment banks, private equity firms, banks, and governments.

Proven technology

Our team and partners have built fully automated systems that are now in operation around the world. Transit X may look unique, but the underlying design is very similar to systems that have been operating for 40 years with an exemplary safety record. The rollout and maiden flight occurred on Oct 29, 2018 in Leominster, Massachusetts. The first Transit X system will be demonstrated by the end of 2019.

Service Quality

Transit X provides on-demand, last-mile service that is superior to cars or buses. An operating agreement will guarantee high levels of availability and reliability. Our use of small vehicles (pods) makes this possible. By reducing car use, Transit X creates walkable and bike-friendly neighborhoods.

Less pollution: Air, Sound, Light, Visual, Water

Transit X offers a much higher quality of life by eliminating many forms of pollution. Pods are quiet, efficient and have zero emissions. Pods offer less visual impact than the existing roads and vehicles, and utility lines can be hidden within the track. At night, there is no light pollution from headlights or taillights. Water pollution from road runoff is significantly reduced. Parking lots and roadways can be converted into green space and community paths as they become unnecessary.

Sustainable and Efficient

Pods weigh only 55 kg (121 lbs) and achieve over 20 times the efficiency of electric cars. Solar, wind, and storage installed on our tracks and posts can provide 100% of the clean energy needed to power the system.

More Transit & Fewer Cars

Transit X provides the convenience and privacy that people value in cars, yet without the negative impacts of personal cars. Transit X combines the best of mass transit and personal transportation modes which will lead to greater use of public transit and fewer cars.

De-risking Projects

Transit X partners with large, established firms to provide fixed-price contracts for the engineering, certification, construction, and operations of a Transit X system. Theses partnerships enable Transit X to de-risk all of the major elements of the project, and provide performance guarantees. We work with local construction firms.

Jobs and Workforce Development

Many regional jobs will be created to build a new transportation infrastructure, as well many new types of jobs will be created from economic growth. The majority of

the construction jobs will be locally sourced and preferential hiring is given to those displaced by the transition.

Revenue Generator for Government

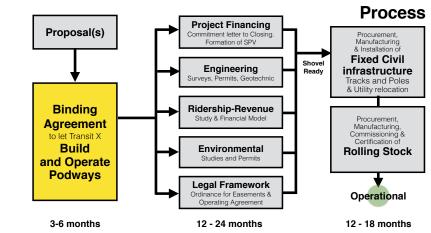
Not only does Transit X not require public financing, but the government and private easement owners receive 4-5% of gross revenue, which would be US\$5 million per year average over the first 10 years.

Short and Long Term Solution

A project could be operational within 24 months from the start of a project. Transit X offers a rapidly-deployable solution that provides long term benefits. We would form a local company to build, operate, and maintain the network. At least 75% of the profits would be invested back into the region.

Moving Forward

The diagram shows our process for a project. We submit a project proposal, then ask for a commitment for Transit X to build and operate a podway along rights-of-way easements. Example documents and a sample project schedule can be viewed at: transitx.com/process



Evaluation

Please review our

preliminary proposal, and then ask us any questions. We would be happy to provide further information, address specific concerns, or meet with specific people or groups. Any routes or coverage areas shown on the map are only preliminary suggestions and actual routes would be determined based on needs, rights-of-ways, utility corridors, location of trees, and many other factors.

We expect this proposal to be reviewed by one or more committees or working groups. Familiar transportation options, such as buses, light rail, subways, and ridesharing services (including autonomous vehicles) may have already been considered. Very few options offer the convenience of cars with at least the capacity of buses, and most, if not all, require public funding and subsidies.

Private cars have a dominant mode share because people like the privacy and convenience of a car — despite the significant risks and negative impact associated with them. People won't give up their cars unless the alternative is both better and cheaper. That is what Transit X can provide.

We hope you agree that this proposal offers a way to address your challenges in both the short and long term, providing an option that is better and lower risk than any alternative — including continuing with the status quo.

We hope you will conclude that moving forward with Transit X is an excellent opportunity to meet your current and future challenges.

Once we agree to move forward, we look to receive a commitment for Transit X to build and operate a podway along rights-of-way easements.

In parallel, we could refine the routes and meet with project stakeholders.

Other Resources

The links below provide general information about Transit X:

- · One minute video overview (transitx.com/video)
- <u>Transit X Handbook</u> (transitx.com/transitxhandbook.pdf)
- · Letters of Project Financing, Due Diligence, Contracts (transitx.com/letters.pdf)
- Memorandum of Understanding template (transitx.com/process/mou.html)
- Example Right-of-Way agreement (<u>transitx.com/process/resolution.html</u>)
- · Operating Agreement (transitx.com/process/operating_agreement.html)
- · General Q & A (transitx.com/QandA.html)
- Other proposals (transitx.com/proposals)

Addendum

The remaining pages of this proposal provide project-specific details:

- Project Overview and Impact pages 6 and 7
- Taxes and Fees pages 8 and 9
- Fares page 10 and 11
- Financial Project Summary with Pro Forma pages 12 and 13

We look forward to working with you to improve the quality of life for Lubango through better transportation.

Sincerely,



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Project Overview



	al 1516 A.			
1	Transit X network length	66	km	
2	People (resident-equivalent) in region	256,713	resident-equivalent population	
3	Route density ratio (route length to service area)	0.26		
4	Number of stops	70		
5	Triple-speed route length	0	km	
6	Water crossing route length	0	km	
7	Cost of fixed infrastructure	\$240,658,852		
8	per person	\$937		
9	Mode share of travel on Transit X (18% after first year)	56%	after 10 years	
10	Distance traveled by passengers on Transit X, per year	1,150,548,132	km	
11	per day	3,152,187	' km	
12	Daily potential energy generation with standard panels on tracks	509.6	MWh	
13	Sustainable energy use per day	12.3	MWh 2.0% of max capa	acity
14	Energy storage capital cost for 1 day(s) of supply at \$250 per kWh	\$3,070,691		
15	Size (rated power) of solar installation	2,856	KW	
16	Cost to generate sustainable energy (at \$1,000 per kW)	\$2,855,547		
17	Cost of buying sustainable energy at \$0.15 per kWh	\$1,842	per day 5% of OPEX	
18	Daily passengers riding Transit X		customers 56% of the pop.	
19	Distance per passenger per day	22	km	
20	Average distance per trip (assuming 3 trips per day)	7	' km	
21	Single passenger fare for shared 7 km trip	\$0.34	73.00 AOA	
22	Passenger distance traveled during peak hour	630,437	km	
23	Breakeven	81 969	customers per day (57% of expected and of people convenient to Transit X)	38%
	Boarding capacity			
24		25,200	passengers per hour (18% of customers)	
		0 070		
	Number of pods for peak demand		pods at 56% mode share	
26	Number of customers per pod	50.0	and 89 people per pod	
26 27	Number of customers per pod Distance per pod per year	50.0 168,179	and 89 people per pod km	
26 27 28	Number of customers per pod Distance per pod per year Two-layer pod garage area (5% of route with side-parking)	50.0 168,179 3,167	and 89 people per pod km m ² 0.1% of car parki	ng
26 27 28 29	Number of customers per pod Distance per pod per year Two-layer pod garage area (5% of route with side-parking) Cost of pods	50.0 168,179 3,167 \$18,713,500	and 89 people per pod km m ² 0.1% of car parki is \$56 per person	ng
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Project Overview p. 2

Impact of proposed network

1	Reduction in GHG emissions (metric tons CO2-eq)
2	Estimated cost to maintain public roadways
3	Reduced waste products
4	Travel time saved (non-stop travel and congestion)
5	Cost savings from reduced car ownership
6	Increase in household income (from time savings and car costs)
7	Reported injuries avoided
8	Lives saved (from safety)
9	Land freed from parking (654 acres)
12	Temperature reduction (from heat island effect & GHG reductions)
11	Health care savings (from pollution, injuries)

Model Inputs

15	Ratio of road length to track length	
16	Walking speed	
17	Width of convenient swath along track	
18	Fixed cost per km (track & posts)	\$2,7
19	Water crossing: additional cost per km	\$8,3
20	Triple-speed: additional cost per km	\$5,5
21	Rate factor for water crossings or high-speed links.	
22	Average distance traveled per person per year (for trips under 1600 km)	
23	Average distance per day per person	
24	Mode share % of people convenient to Transit X	
25	Percentage of daily demand during peak hour	
26	Maximum capacity per track	
27	Average dwell time during peak hour % of pods traveling on route with highest demand	
28	Average speed of pod	
29 30	Average # of trips for a daily customer	
30	Average passengers per pod during peak hours	
32	Average passengers per pod during peak nours Average passengers per pod	
52	Average discount per passenger	
33	Maximum passengers per pod	
34	Empty pods: Percentage non-revenue	
35	Ex-Factory cost per pod	
36	Worldwide Median Income per Household (US\$)	
37	Average number of residents per household	
38	Base fare per km	
39	(per mile)	
40	O&M as % of project cost	
41	Percentage debt financed	
42	Length of loan/debt	
43	Interest rate for debt	
44	kg CO2 emissions per liter of gasoline	
45	Monetary value of 1 hour personal time (USD)	
46	Eat. roadway maintenance per year per km Area of one parking lot space	3
47	Commercial income of land (annual)	
48 49	Distance from roadway that is convenient	
49 50	Stops per km	
51	Boarding capacity per stop	
52	Solar panel area per meter of track	
53	Cost of sustainable energy and storage	
54	Global Horizontal Irradiance (GHI)	
55	Cost to generate sustainable energy	
56	Storage per column	
57	Typical span	
58	Energy storage cost	
59	Energy storage capacity	
60	Area of parked pod	
61	Distance discount at max distance	
62	Max distance discount	
63	Max usage discount at 10,000 km per capita	
64	Shared Pod Discount	
65	Shared Pod Compartment Discount	
66	Mode share starting discount	

0		
4		
4.9	km/h	
3.27	km	
2,790,000	594,270,000	AOA
3,370,000	, -,	
5,580,000		
2.2		
2.2		
10,000	km	
27	km	
	at 5 min walk.	
20%		
41,062	pph	
10	seconds	
18%	00001140	
72	km/h	45 mph
3		io inpli
3.8	passengers	
2.4	passengers	
26%	passengers	
20%	passengers	
25%	passengers	
	1,065,000	AOA
\$5,000		
10,000	2,130,000	
2.3	107	AOA
\$0.08	16.7	AOA AOA
\$0.13	20.9	AUA
5%		
70%		
10	years	
7%		
2.37	000	
\$1.50		AOA
\$51,000	10,863,000	AOA
	m ²	
\$0.12	per m ²	AOA
0.99	km	
1.0		
360	pph	
2.0		
	per kWh	
3.8		
\$1,000		
40	kWh	
	m cols/km:	44
\$250	per kWh	
1	days	
2.20	m ²	
40%	1.4	
500	km	
50%		
20%		
40%		
67%		

113,617	MTCO2-eq annually
\$13,137,704	annually
18,438	metric tons annually
389	hrs/person annually
\$4,332	per person annually
82%	
713	annually
7	annually
2,646,261	m ²
0.5 to 2	С°
High	

Model Inputs (continued)

68	Name of region or project	Lubango, Angola
69	Currency name	AOA
70	Equal to US\$1	213
71	Sustainable energy/electricity generation & storage as	CAPEX
72	Land area of region (sq. km)	300
73	Number of residents in region	256,713
74	% travel within region	80%
75	% of land area served by roads	85%
76	Coverage: % of pop. convenient (20 min walk) to Transit X	85%
77	Annual median household income (US\$)	\$6,000
78	Convenient walk time to stop (min)	20
79	Triple-speed route length (km)	0
80	Water crossing route length (km)	0.0
81	Visitors per year	0
82	Average length of visit (days)	2
83	Solar production ratio	1.57
84	Regional Fare Factor	1.0
85	EPC costs & contingency	30%
86	Triple-speed (km/h)	242
87	Daily Passengers Adjustment	100%
88	Number of Stops Adjustment	100%
89	Mode Share Adjustment	100%

Pod & Car

		Pod	Car
87	Service life (years)	20	12
88	Full cost of vehicle per year	\$200	\$9,000
89	Public cost to maintain infrastructure (per km)	\$0	\$100,000
90	Energy consumption (MPGe)	3564	24
91	Energy consumption (liters/100km)	0.07	9.8
92	Energy consumption (Watt-hours/km)	9	1375
93	mass of CO2 per vehicle per km (kg)	0	0.09875
94	Vehicle mass (kg)	45	1950
95	Average speed of urban travel (km/h)	72	16
96	Typical travel time (in minutes) for 7 km trip	6	27
97	Fare/cost per km	\$0.08	\$0.62
98	Number of deaths per 100M passenger-km	0.00001	1
99	Number of injuries per 100M passenger-km	0.0006	62
100	Volume to park (cubic meters)	5.7	70.9



Taxes and Fees

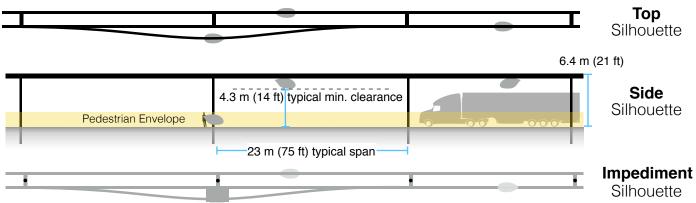
5% of gross revenue is paid for air rights and local taxes.

A minimum payment is based on the Footprint and the Transit X Commercial Rate (TXCR).

1	Air-rights and Local Taxes	(for ca	lculating minimums)	
2	Total commercial land (estimated)	25,500,000 m ²	acres	
3	Total commercial gov't revenue (US\$)	\$3,060,000	651,780,000 AOA	
4	TXCR (Transit X Commercial Rate)	\$0.12 per m	ated) 25.6 AOA	
5	TXCR is the yearly tax rate per land area. Calculation: total land area of commercial properties in the governmental region, divided by all the governmental income generated by those properties. The TXCR is used to calculate the minimum tax/fee.			
7	Private Easement Fees	For example		
8	4% of gross revenue	\$19.08 per rou	ite-meter	
9	Minimum per year	\$0.18 per rou	ite-meter	
9 10	Minimum per year Transit X payment to Govern		ite-meter	
10	Transit X payment to Govern	nment	ted	
10 11	Transit X payment to Govern % of route on government easements	nment 98% estima	ted	
10 11 12	Transit X payment to Govern % of route on government easements Total air-rights and local taxes	98% estima \$6,228,947 per ye	ted 9ar 1,326,765,699 AOA 5,168 AOA	
10 11 12 13	Transit X payment to Govern % of route on government easements Total air-rights and local taxes per resident	nment 98% estima \$6,228,947 per ye \$24	ted 9ar 1,326,765,699 AOA 5,168 AOA	
 10 11 12 13 14 	Transit X payment to Govern % of route on government easements Total air-rights and local taxes per resident	98% estima 98% estima \$6,228,947 per ye \$24 \$11,834 per yea	ted 9ar 1,326,765,699 AOA 5,168 AOA 9ar 2,520,547 AOA	
10 11 12 13 14 15	Transit X payment to Govern % of route on government easements Total air-rights and local taxes per resident with a minimum of	98% estima 98% estima \$6,228,947 per ye \$24 \$11,834 per yea	ted aar 1,326,765,699 AOA 5,168 AOA aar 2,520,547 AOA 0 AOA	
10 11 12 13 14 15 16	Transit X payment to Govern % of route on government easements Total air-rights and local taxes per resident with a minimum of Other financial benefits to G	98% estima 98% estima \$6,228,947 per yes \$24 \$11,834 per yes Sovernment	ted aar 1,326,765,699 AOA 5,168 AOA aar 2,520,547 AOA 0 AOA AOA	

²⁰ Less investment needed in road-based infrastructure (charging stations, signals, BRT, etc) AOA

Footprint calculations for minimum fee



Pod landing area: 1.5m x 2.5m with 3m minimum spacing

1	Footprint Calculations	Metric	Imperial
2	Track width	<u>0.30</u> n	n
3	Track height	<u>0.60</u> n	n
4	Post diameter	<u>0.3</u> n	
5	Post cross section	<u>0.07</u> n	n ²
6	Stop landing area	<u>3.75</u> n	n ²
7	width	<u>1.5</u> n	
8	length	<u>2.5</u> n	
9	Ramp length	<u>21</u> n	
10	Typical Span	<u>23</u> n	
11	Number of posts per unit length		ooles per km
12	Post height	<u>6</u> n	n
13			
14	Single track	1022.1 n	
15	Area of Side Silhouette	678.3 n	
16	Area of Top Silhouette	313.1 n	
17	Impediment Area (adjusted)	30.7 n	n²
18	.		
19	Dual track	1322.1 n	
20	Area of Side Silhouette	678.3 n	
21	Area of Top Silhouette	613.1 n	
22	Impediment Area (adjusted)	30.7 n	n ²
23	•		
24	Stop	82.1 n	
25	Area of Side Silhouette	25.2 n	
26	Area of Top Silhouette	19.4 n	n ²
27	Impediment Area (adjusted)	37.5 n	n ²
28			
29	Stops with dedicated landing areas	2 6	tops per km
30	% of dual track	100%	
31		10070	
32	Average area per unit length	1 486 n	n² per route-km
33	Average area per anterengan	1,100 1	
34	Contract values		
35	% gross revenue for government on private prop.	1%	
36	% gross revenue for private easement	4%	
37	% gross revenue for government easement	5%	
38	Impediment Factor	10	



Summary

Fair Fare Formula

The average commute would be 3.5 times faster saving each commuter 295 hours per year.*

At 10.03 AOA per km, a typical commute on Transit X is 17% less than public transit and 74% less than a Taxi.*

					Trip Length									
All prices in AOA				2 km				10 km)	40 km		
Transit X					20.01 to 33.38 2 min., 3.6x faster				98.97 to 165.83 8 min., 3.6x faster				379.81 to 647.29 33 min., 3.4x faster	
F	Public ave	tra rag			1	12	.14	ŀ		17	78	.3	B	261.49
lodes		Тах	i		2	155 to 6 n	5 .47 ninute:	S			577. 30 m	• •	es	2632.95 30 to 120 minutes
Common public modes	Uber/Lyft Public Bus			118.36 2 to 6 minutes 90.27 3 to 12 minutes				487.47 8 to 30 minutes			es	1871.65 30 to 120 minutes		
non pi								90.27 15 to 60 minutes 159.48 8 to 60 minutes		tes	138.42 60 to 240 minutes			
Com		Train		135.41 2 to 12 minutes			es			249.75 30 to 240 minutes				
	Perso	nal	car		_		.39			36 8 to 3	51 30 n			1264.32 30 to 120 minutes
Travel	mode	Avg. Speed km/h	Low Speed km/h	High speec km/h	Base	Includ es km	Over per-km	Min Dist km	Max Dist. km	Time cost per min	6%	shar 70% 10	-	* All numbers on mode shares, speeds, and cost are rough estimates
Taxi Uber/L	vft	30 30	20 20		90.27 72.22	1	45.14			40.12 20.06			1% 2%	

Base fares are set for first 5 years, then adjusted by formula. A 20% discount on a shared pod and a 40% discount on a shared compartment. Trips are discounted proportional to their length reaching a maximum of a 40% discount on a 500 km trip. No congestion–based pricing. Fares are proportional to the median income of the area and inversely proportional to per capita use, so the more use of Transit X, the lower the base fare up a to 50% discount. The amount of market–rate fares must be less than the amount of discounted fares. Transit X Fair Fare Formula and Fair Freight Formula is universal and applies to all regions and all times.

50

2.41 0.5 50

3.01 2 100

10.03 0.1

0 30.09 0.1 400

0

0

0

0.03

50% 50% 40%

35% 36% 57%

15

30

72

30

10

10

72

20

40 90.27

80 35.41

80 60.18

0

72

20

2

0

Public Bus

Transit X

Personal car

Train



Fair Fare Formula

Fare rates are updated annually using this formula

	Name	Value	Units	Description of the value or model input	In USD
1	GlobalIncome	2,130,000	AOA	Global median household income. Updated annually based on most recent standard published data.	10,000
2	AllTravel	23,000	km	Travel distance per household per year on any mode for trips under 1600 km. A global constant	
3	PercentIncomeForTr ansport	20%		% of median household income for all transportation under 1600 km trips. A global constant.	
4	GlobalRate	18.52	AOA/km	Global rate: Globalincome * PercentincomeForTransport / AllTravel	0.09
5	IncomeFirst		AOA	Median household income at first stop (per person per day). External input. Based on reliable	\$6,000
0		φ1,270,000	AUA	public data source updated annually. Median household income at destination per trip. External input. Based on reliable public data	\$0,000
6	IncomeDest	\$1,917,000	AOA	updated annually. Regional rate based on median income:	\$9,000
7	RegionalRate	11.11	AOA/km	MedianIncomeFirst * PercentIncomeForTransport / AllTravel	0.05
8	UnderIncomeRate	7.41	AOA/km	Under global income adjustment: if (RegionalRate < GlobalRate, GlobalRate - RegionalRate, 0)	0.03
9	NominalRate	18.52	AOA/km	Nominal rate: RegionalRate + UnderIncomeRate	0.09
10	RegionalFactor	1.00		Regional Fare Factor. Negotiated upfront to make network financially viable.	
11	AdjustedRate	18.52	AOA/km	Regional adjusted rate: NominalRate * RegionalFactor	0.09
13	Population	256,713		Population in region. Updated annually based on trusted public data source.	
12	UsageMaxDiscount	50%		Fare Discount when Transit X travel per household equals AllTravel. Global constant.	
14	PassengerTravel	1,150,548,132	km	Total passenger distance traveled previous calendar year. Based on expected mode share for first 3 years. Based on actual passenger trips. Audited.	
15	ModeShare	19%		Percent of Total Travel Per Capita on Transit X: PassengerTravel / (Population x AllTravel)	
16	BaseRate	16.72	AOA/km	Base rate for single-passenger pod (without discounts) (1 - UsageMaxDiscount x min(1,ModeShare)) x AdjustedRate	0.08
17	SpecialRateFactor	2.20		Rate factor for water crossings or high-speed links. Global constant.	
18	SpecialBaseRate	36.78	AOA/km	Base rate for high-speed travel or water crossings: BaseRate * SpecialRateFactor	0.17
19	DistanceDiscount	40%		Distance discount at max distance. Global constant.	
20	MaxDistanceDiscou nt	500	km	Max distance discount. Global constant.	
21	DistanceDiscountPe rKm	0.013374	AOA/km	Discount amount per km: BaseRate x DistanceDiscount / MaxDistanceDiscount	
22	SeniorDiscount	20%		Senior discount set according to local regulations	
23	StudentDiscount	20%		Student discount set according to local regulations	
	DisabilityDiscount	20%		Disability discount set according to local regulations	
24	DiscountBaseRate	13.37	AOA/km	Discounted base rate: BaseRate x (1 - SeniorDiscount)	0.06
25	SharedPodDiscount	20%		Discount for a shared pod. Set by Transit X per year. 15% minimum and 30% maximum. Maximum yearly change is one percentage point.	
26	SharedPodRate	13.37	AOA/km		0.06
27	SharedCompartment	40%		Discount for shared compartment. Set by Transit X per year. 25% minimum and 40% maximum.	
	Discount	40.00		Maximum yearly change is one percentage point. Rate for shared compartment	
	SharedCompartment Rate SingleOccupancyMa		AOA/km	BaseRate x (1 - SharedCompartmentDiscount)	0.05
29	xDistance	11.37	AOA/km	Rate for 500 km in single-passenger pod.	
30	Senior + SharedCompartment Rate	4.81	AOA/km	Rate for a Senior taking a 500 km trip in a shared compartment. BaseRate x (1 - SeniorDiscountAmount) x (1 - SharedCompartmentDiscount) x (1 - MaxDistanceDiscount)	0.02
31	50PctIncomeAtDest	25%		% Higher fare rate if Destination has 50% higher median income than First (IncomeDest / IncomeFirst - 1) / 2	
32	DistanceBase	851,405,618	km	Passenger distance under base fare. Audited value from operational data.	
33	PercentBase	74%		Percent of passenger distance under base fare: DistanceBase / PassengerTravel	
34	BaseRevenue	10,465,762,933	AOA	Annual revenue from all travel under base rate. Audited value from operational data.	
35	AverageDiscount	26%		Average fare discount from Base Rate:	
36	MarketFactor	1.0		1 - (BaseRevenue / (DistanceDase x BaseRate)) Market rate factor. Negotiated value for setting ratio of AverageDiscount	
37	MarketRateCap	26%		Cap on passenger travel distance at market rate: AverageDiscount x MarketFactor	
38	MarketTravelCap	225,355,753	km	Cap on passenger travel distance at market rate: DistanceBase x MarketRateCap	
				Distance Base A markethate vap	:

Project Summary

Project A fully-automated, solar-powered, micro-rail **Description** network. A transportation utility.

Project type Sustainable Transportation Infrastructure Design, Build, Finance, Own, Operate, Maintain (DBFOOM)

Project equity US\$80 million (30% of total)

Cost to Gov't \$0

Structure Privately financed equity and debt

Debt term 10 years @ 7%

Equity terms A waterfall profit distribution per year with:

- 1. 90% until capital payback,
- 2. then 50% until Target% is reached
- 3. then 10%

Taxes & Fees \$6,228,947 per year

Benefits to society and Extremely high environment

Estimated return 4% average IRR at 5 yrs 15% average IRR at 10 yrs

Financials	Year 1	Total Years 1-12
(US\$ in millions)	Tear I	Tears I-12
Gross Revenues	42	1,212
Taxes and fees	2	61
Debt service	\$13	\$144

ESG (Environmental, Social, Governance) Benefits

Clean Energy	yes	Improve Resiliency	yes
Energy security	yes	Sustainable	yes
Zero Emissions	yes	Equitable	yes
Zero GHG	yes	Recyclable Materials	yes
Lowers Pollution	yes	Affordable Housing	yes
Clean Water	yes	Improved Health	yes
Improved Safety	yes	Economic Development	yes
Add Green Space	yes	Access to Food	yes
Accessible	yes	Add Quality Jobs	yes

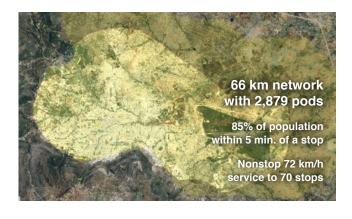




Transit X presents a preliminary proposal for a sustainable micro-rail network – a fleet of automated electric vehicles (pods) for passengers and freight on a local and regional podway providing equitable public transportation for

Lubango, Angola

High capacity · High speed · Nonstop · 24/7 Solar powered · Zero Wait · Door-to-door · Resilient



About Transit X

Transit X finances, designs, builds, and operates solar-electric micro-rail public transit podways to supplant buses, trains, cars, and trucks. Transit X offers its service to governments and commercial developers. Maiden Flight was on Oct 29, 2018 and pilot projects started in 2018. First pilots will break ground in 2019 and begin operations in 2020. Transit X is a privately held company founded in 2015, based in Boston, Massachusetts.

Status

	Now	Prior to close
Project financing	Available	Yes
Outdoor Test Track	Nov 2019	Yes
Rider-Revenue study	Preliminary	Yes
Environmental study	Per region	Yes
Air rights	Per project	Yes
Permitting	Per project	Yes
Safety certification	Per country	Yes
Construction firm	Per project	Yes
Design and major subs	Per project	Yes
Operations & Maint	Partners	Yes
Utility relocation	Per project	Agreements

General information available at <u>transitx.com</u>. Detailed information and references can be provided under appropriate nondisclosure/non-compete/non-circumvent agreements. Contact: Mike Stanley, CEO, Transit X, <u>mike@transitx.com</u>, 508-596-7024

12-year Pro Forma



Model Inputs and Assumptions

Route length (km)	66
Starting number of pods	950
Projected revenue growth	15%
Project Cost (Privately funded)	\$267,076,460
% Debt financed	70%
Debt	\$186,953,522
Equity	\$80,122,938
Debt payment (per year)	\$13,086,747

Travel per year per pod (km) 168,179

- Revenue per vehicle-km (US\$) 0.26
 - OPEX as % of project cost 5%
 - Debt Interest rate 7%
 - Debt term (yrs) 10
- Profit share when below capital return 90%
 - Profit share when below Target IRR $\,50\%$
 - Profit share when above Target IRR 10%

Pro Forma

Ye	ars O	1	2	3	4	5	6	7	8	9	10	11	12
Revenue	0	41,776,444	48,042,910	55,249,347	63,536,749	73,067,261	84,027,351	96,631,453	111,126,171	127,795,097	146,964,362	169,009,016	194,360,368
5% RoW+tax+fee	0%	2,088,822	2,402,146	2,762,467	3,176,837	3,653,363	4,201,368	4,831,573	5,556,309	6,389,755	7,348,218	8,450,451	9,718,018
Debt service	0	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747	\$13,086,747

Investor share	0	10,730,112	13,929,669	17,609,159	21,840,572	26,706,698	13,203,946	13,918,996	14,741,304	15,686,958	16,774,460	18,025,087	19,463,308
Investor share (%)		90%	90%	90%	90%	90%	37%	32%	29%	26%	23%	21%	20%
Share / Orig Capital	0%	13%	17%	22%	27%	33%	16%	17%	18%	20%	21%	22%	24%
IRR to date	loss	loss	(51%)	(25%)	(8%)	4%	7%	10%	12%	14%	15%	17%	17%

Important Notices

The information contained in this document is not an offer to sell or a solicitation to buy any security. These materials and documents and information from which they are derived or which are referred to by or accessible from them may contain forward looking statements within the meaning of Section 27A of the Securities Act of 1933, Section 2E of the Securities Exchange Act of 1934 and the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical fact are forward looking statements and are subject to risks and uncertainties. Forward looking statements generally can be identified by the use of forward looking terminology such as "may," "will," "expect," "intend," "estimate," "project," "anticipate," "believe" or "plan" or the negative thereof or variations thereon or similar terminology. Although Transit X believes that the expectations reflected in such forward looking statements are reasonable, it can give no assurance that such expectations will prove to be correct. All forward looking statements or circumstances after the date made. Except as required by law, Transit X undertakes no obligation to update any forward looking statements and information from which they are derived or which are referred to by or accessible from them represent Transit X's best estimate as to the allocation of the funding proceeds based upon its present business plan and financial condition. The costs and expenses to be incurred in pursuing the Company's business plan cannot be predicted with certainty. There can be no assurance that unforeseen events will not occur or that the Company's business plan will be achieved or that it will not be changed, and it is possible that the funding proceeds may be applied in a manner other than that described herein.

Jobs Report

1	Annual median household income (US\$)	\$6,000
2	CAPEX	
3	Average gross CAPEX salary (% of median HH)	125%
4	Average gross CAPEX salary	\$7,500
5	% of CAPEX as salary	15%
6	Years of CAPEX	2
7	# of CAPEX jobs	2,671
8	% of jobs that are manufacturing vs. construction	75%
9	Manufacturing jobs	2,003
10	Construction jobs	668
11	OPEX	
12	Average gross OPEX salary (% of median HH)	115%
13	Average gross OPEX salary	\$6,900
14	% of OPEX as salary	30%
15	Operations and Maintenance jobs	581